

THE TEAM

RIGOUR AND EXPERIENCE

The AIReF has four divisions made up of teams with extensive experience with which it aspires to meet the objectives entrusted to it through the publication of Reports, Opinions and Studies on a regular basis in its area of responsibility. The people who have joined the project have accumulated years of experience and technical knowledge in their respective specialities, which reinforces their ability to carry out the mission entrusted to them with independence and objectivity.

PRESIDENCY

Cristina Herrero was appointed President of the Independent Authority for Fiscal Responsibility (AIReF), following a meeting of the Spanish Council of Ministers, by Royal Decree 439/2020, of March 3rd, which was also unanimously backed by all the parliamentary groups.

Cristina Herrero had already taken over the interim presidency of the institution on January 13th, 2020. She has been a member of the institution's management team since its foundation. In 2014, she held the position of Director of the Budget Analysis Division, thus becoming the head of one of the main areas of the institution that guarantees budgetary stability and the sustainability of the public finances.

[Consult here the complete CV of the President of AIReF.](#)

The President of AIReF is appointed by the Council of Ministers on a proposal from the Minister for Finance and Civil Service. Prior to the appointment, the nominee must appear before the corresponding committee of Congress [Lower House of Parliament], which must endorse the nomination by an absolute majority. Should the committee fail to accept the nomination within 15 days, a simple majority vote cast by the competent committee of the Senate [Upper House of Parliament] will suffice.

The President of AIReF is appointed for a non-renewable six-year term of office and is responsible for leading and coordinating all of our teams. Her duties also include appearing before Parliament at least once a year to report on the activities of the institution (Article 24 of the Organic Charter of the Independent Authority for Fiscal Responsibility).

The Organic Law under which AIReF was created gives the President wide-ranging responsibilities relating to the organisation and governance of the institution and

decision-making.

She heads up a Management Committee made up of four directorates, corresponding to each of the four divisions that AIReF is organised under: Budget Analysis, Economic Analysis, Public Spending Evaluation and Legal Affairs.

The President also has a Technical Office to coordinate the work of the different divisions and carries out an open communication policy that provides the public with direct access to the work of AIReF.

The President of the Independent Authority for Fiscal Responsibility acts with total independence and objectivity as AIReF's legal representative, directs and coordinates the activities of all its management bodies, exercises the most senior leadership over all staff, signs contracts and agreements and makes spending and payment orders. Her duties are listed in Article 25 of Organic Law 6/2013, of 14 November, on the creation of the Independent Authority for Fiscal Responsibility and in Article 25 of its Organic Charter.

She also frequently participates at various national and international forums and conferences.

PRESIDENTS OF AIReF

- [Cristina Herrero](#). President from March 4th, 2020.
- [José Luis Escrivá](#). President from February 22nd, 2014 to January 12th, 2020.

PRESIDENT

Cristina Herrero

President

Cristina Herrero was appointed President of the Independent Authority for Fiscal Responsibility (AIReF), following the deliberation of the Council of Ministers, under Royal Decree 439/2020, of March 3rd, enjoying the unanimous support of all the parliamentary groups. Accordingly, in 2023, she is now halfway through her six-year mandate as President of AIReF. She took on the interim presidency of the institution on January 13th, 2020. Cristina has formed part of the institution's management team since it was founded. In 2014, she held the position of Director of the Budget Analysis Division, thus becoming the head of one of the main areas of the institution that guarantees budgetary stability and the sustainability of public finances.

She began her career at the General Intervention Board of the State Administration (IGAE), where she was Departmental Head of the Subdirectoriate-General of Analysis and Economic Accounts of the Public Sector from 1993 to 2000, and then as Coordinator of the Preparation of the National Accounts of the General Government from 2000 to 2005. During this time, she was responsible for relations with the International Monetary Fund (IMF) within the framework of the agreement on the Special Data Dissemination Standard (SDDS).

Between November 2005 and March 2014, she held the position of Subdirector-General of Budgetary Analysis and Institutional Organisation of the Regional Public Sector of the General Secretariat of Regional and Local Coordination, performing supervisory and monitoring functions of the Autonomous Regions in the field of budgetary stability and financial sustainability, along with the processes to reorganise the regional public sector and financing mechanisms enabled by the State for payments to suppliers.

In October 2022, she was awarded the Grand Cross for Merit in Service to the Economy, a prize awarded by the General Council of Economists that recognises her professional career and outstanding technical profile, along with her work carried out as President of AIReF. In November of the same year, the Association of Economic Information Journalists granted her the *Tintero* award for the provision of her informative work. Lastly, in March 2023, she received the Economic and Social Relevance Prize from the Illustrious Official School of Economists of Alicante for her contribution to the economic development of Spain and its Autonomous Regions.

Cristina holds a Bachelor's Degree in Economic and Business Science from the Complutense University of Madrid. She is an active civil servant at the Higher Body of State Comptrollers and Auditors and a civil servant on leave of absence at the Higher Body of State Tax Inspectors. She has taken part in various working groups, including the Calculation of Fiscal Balances, the Analysis of Health Spending, the Technical Committee of the Special Commission to Improve Dependency and the Working Group of the Fiscal and Financial Policy Council.

María Fernández Irizar

Head of President's Office

She heads up the Technical Office that directly assists the President of AIReF and offers support to the work and activities of the different divisions.

María holds a Bachelor's Degree in Business Science from CUNEF (University School of Financial Studies) and is a State Commercial Technician and Economist. She has pursued her career in the field of Spanish economic public administration. She joined the Ministry of Economic Affairs and Competitiveness in September 2005 as an Advisory Member of the Directorate-General of Macroeconomic Analysis and International Economics, and became a Spanish member of the Economic Policy Committee of the European Union in January 2012. She had previously worked at the Departments of Economic Planning at the Ministry of Finance, of Commercial Policy at the Ministry of Economic Affairs and at the

Directorate-General of the Treasury and Financial Policy.

Paula Somoano Eyaralar

Member of President's Office

She coordinates the communication work, monitors the recommendations made to the General Government (GG), draws up and coordinates the Annual Report and Action Plans, and provides support work to the President of AIReF and its divisions in their activity.

Paula holds a Bachelor's Degree in Business Administration and Management and in Law from CUNEF (University School of Financial Studies) and an Executive Master's Degree in Management of Financial Institutions from the Institute of Stock Market Studies (IEB). She joined the Higher Body of State Commercial Technicians and Economists in 2014. Prior to joining AIReF, she was the Assistant Subdirector-General for Coordination of Public Issuers at the General Secretariat of the Treasury, tasked, *inter alia*, with monitoring the mechanisms of State and regulatory support for financial prudence at the Autonomous Regions and Local Governments, management recommendations for the Social Security Reserve Fund, issues of the Amortisation Fund for the Electricity Deficit (FADE) and national coordination of the financial education network before the OECD.

Guillermo Rehberger Bescos

Analyst at President's Office

He models and monitors the execution of the Transformation, Recovery and Resilience Plan, coordinates document and monitors current affairs within the fiscal framework and provides support work to the President of AIReF and its divisions in their activity.

Guillermo holds a Bachelor's Degree in Business Administration and Management and in Law from the University of Navarre. He joined the Higher Body of State Commercial Technicians and Economists in 2017. Prior to joining AIReF, he was a Technical Advisor at the Subdirectorate of Financial Relations with the Autonomous Regions, under the General Secretariat of Regional and Local Financing, managing, *inter alia*, the management of the Financing Fund for Autonomous Regions and the monitoring of indebtedness, ratings and issues of the Autonomous Regions.

Cristina Franco Martín

Analyst at President's Office

She manages AIReF's participation at different forums, coordinates the institution's national and international institutional relations, monitors the macroeconomic context, and provides support work to the President of AIReF and its divisions in their activity.

Cristina holds a Bachelor's Degree in Business Administration and Management from the Autonomous University of Madrid. She joined the Higher Body of State Commercial Technicians and Economists in 2014. Prior to joining AIReF, she held various positions at the General Secretariat of the Treasury related to multilateral financial institutions. Among other positions, she was the Manager of the General Fund for Spanish Cooperation of the Ministry of Economic Affairs and Digital Transformation at the Inter-American Development Bank (IDB) and Spain's representative on all the working groups related to the African Development Bank (ADF).

Rosa Vos Valeriano

Head of Secretaries Office

She performs secretarial work for the President and Head of President's Office, manages their agendas and correspondence, coordinates meetings, attention to protocol, coordinates the organisation of national and international seminars, deals with correspondence and phone calls in English, coordinates administrative staff (secretaries, drivers and subordinates) and provides support to the Management Committee.

Rosa joined the Administrative Body of the Central State Administration under competitive exam in 1986 and became a career civil servant in 2005. Her positions have included the Head of Office, Advisor and Head of Secretaries Office at the Department of Economic Affairs and Finance of the Regional Government of Madrid, Head of Secretaries Office at the General Secretariat of Regional and Local Coordination at the Ministry of Finance and Head of Secretaries for the Director of Coordination with Autonomous Regions and Local Governments.

Ana Isabel Herrojo Azores

Secretary

She performs secretarial work for the President and provides support to the President's Office. She works alongside the Head of President's Office in the preparation of documents for meetings and signings, handling correspondence, filing and agendas, answering phone calls and processing documentation in English.

She joined the Auxiliary General Body of the Central State Administration in 1989. She has worked for the General Intervention Board of the State Administration (IGAE), performing

administrative work, where she also held the position of Secretary to the Advisory Member, Secretary to the Subdirector-General at the General Secretariat of Regional and Local Coordination at the Ministry of Finance and, most recently, as the Secretary of the Budget Analysis Division at AIReF.

María Ruiz Arellano

Secretary

She performs secretarial work for the President and provides support to the President's Office. Her main duties include monitoring and summarising the press, preparing regulatory repertoires, the organisation and management of computer and physical files, etc.

María holds a Bachelor's Degree in Geography and History from the Autonomous University of Madrid. She joined the Ministry of Defence under an employment contract in 1979 and became a career civil servant in the year 2000 on the Administration Scale of Autonomous Bodies of the Central State Administration. She worked in administration at the Ministry of Defence in the Office for Foreign Support and Bilateral Agreements and at the Ministry of Finance in the management of the Inventory of Bodies of the Autonomous Regions and secretarial support for the Subdirector-General of Budget Analysis.

BUDGET ANALYSIS DIVISION

Ignacio Fernández-Huertas Moraga

Director of the Budget Analysis Division

Ignacio Fernández-Huertas was appointed Director of the Budget Analysis Division by the Council of Ministers on March 10th, 2020, upon a proposal from the President of AIReF, Cristina Herrero.

Ignacio holds a Bachelor's Degree in Economics from the Autonomous University of Madrid and has been a State Commercial Technician and Economist since 2006. He has formed part of the AIReF team since 2014 where he held the position of Subdirector-General of the State and Social Security at the Budget Analysis Division, after working initially as an advisor to the President of AIReF on budget affairs and institutional relations. Prior to joining AIReF, he was the Subdirector-General of Territorial Programming and Evaluation of EU Programmes at the Directorate-General of EU Funds and Advisory Member of the same directorate-general and at the Office of the State Secretary for Finance and Budgets. He had previously held different positions in the field of competition.

Ana Santiuste Vicario

Deputy Director of Autonomous Regions and Local Governments Area

She is responsible for the analysis and monitoring of economic-financial data of the Autonomous Regions and Local Governments, and financial relations between different public administrations.

Ana holds a Bachelor's Degree in Economic and Business Science from the Autonomous University of Madrid. She belongs to the Higher Body of State Comptrollers and Auditors and Finance Inspectors. She has held the position of Subdirector-General of Financing of the Autonomous Regions at the General Secretariat of Regional and Local Coordination since the year 2000, and is responsible for the application of the financing system of the Autonomous Regions under the common regime, for the calculation of financial flows between the State and the Chartered Regions and for the management of the Interterritorial Compensation Fund (FCI). She was previously the Assistant Subdirector-General for Accounting Management at the General Intervention Board of the State Administration (IGAE).

Itziar Alberdi Garriga

Deputy Director of the State and Social Security Area

She is responsible for the monitoring and analysis of the Central Government and Social Security budgets.

Itziar holds a Bachelor's Degree in Economic and Business Science from the Autonomous University of Madrid and in Law from the National University of Distance Education (UNED). She belongs to the Higher Body of State Statisticians. She has been Assistant Subdirector of the Directorate-General of Budgets at the Ministry of Finance and Civil Service and of the Directorate-General of Macroeconomic Analysis and International Economy at the Ministry of Economic Affairs and Digital Transformation. From 2015 to 2019, she was the Spanish Representative on the Working Group on Ageing Populations of the European Union, which draws up long-term forecasts of spending on pensions, health and dependency, and the analysis of fiscal sustainability. Previously, she worked at the Subdirectorate of National Accounts at the National Statistics Institute (INE), estimating quarterly GDP.

María Concepción López Arias

Local Government Analyst

She analyses and monitors economic-financial information of the Local Governments from the perspective of its adaptation to fiscal rules.

María Concepción holds a Bachelor's Degree in Economic and Business Science from the University of Oviedo. She belongs to the Higher Body of State Comptrollers and Auditors.

From 2005 to 2014, she held the position of Assistant Subdirector-General of Financial Relations with Local Governments and Head of the Financial Advisory Unit for Coordination with the Autonomous Regions of the General Secretariat of Regional and Local Coordination at the Ministry of Finance, performing supervisory and monitoring functions of the Local Governments in the field of budgetary stability and financial sustainability, along with managing the inventory of Autonomous Region bodies and monitoring the reorganisation of regional public sector processes.

Raquel Carrasco Pérez de Mendiola

Member of the Autonomous Region Area

She analyses and monitors economic-financial information of the Autonomous Regions from the perspective of its adaptation to fiscal rules.

Raquel holds a Bachelor's Degree in Economic and Business Science from the Complutense University of Madrid. She belongs to the Higher Body of State Comptrollers and Auditors. From 2006 to 2014, she held various positions at the General Secretariat of Regional and Local Coordination at the Ministry of Finance, ultimately as the Advisory Member of the Subdirector-General of Budget Analysis and Institutional Organisation of the Regional Public Sector, responsible for the coordination, preparation and monitoring of the budgetary execution statistics of the Autonomous Regions and the analysis of other regional economic-financial information, particularly with regard to spending.

Laura Rodríguez Sánchez

Member of the State and Social Security Area

She is responsible for the monitoring and analysis of the economic-financial statements of the Central Government.

Laura holds a Bachelor's Degree in Economic and Business Science from Pontificia Comillas University of Madrid. She belongs to the Higher Body of Social Security Comptrollers and Accountants. She has been the Coordinator of Budget Programmes at the Directorate-General of Budgets of the Ministry of Finance and General Government, working on budgetary matters. Previously, she worked at the General Secretariat of Regional and Local Coordination, performing functions related to budgetary stability and financial sustainability.

Carolina Mateos Bustamante

Member of the State and Social Security Area

She is responsible for the analysis and monitoring of Social Security revenue and expenditure.

Carolina holds a Bachelor's Degree in Business Administration and Management and in Law from the University of Valladolid. She joined the Spanish Higher Body of State Economists and Commercial Experts in 2014. She has been an Advisory Member of the Directorate of Macroeconomic Analysis at the Ministry of Economic Affairs and Digital Transformation where, among other functions, she has represented Spain on the working groups of the OECD's Economic Policy Committee and on the Working Group on Ageing Populations of the European Commission, which draws up long-term forecasts of spending on pensions, health and dependency, and the analysis of fiscal sustainability.

Alfonso Díaz Vera

Budgetary Affairs of Autonomous Regions Analyst

He performs analyses of the Autonomous Regions, designs graphs included in reports and is responsible for the analysis of indebtedness and the development and updating of the Debt Monitor of the Autonomous Regions included on AIREF's website.

Alfonso holds a Bachelor's Degree in Economic and Business Science from the University of Alicante and a PhD in Social and Legal Science (specialised in Economics) from the King Juan Carlos University. He belongs to the Higher Body, Specialised in Economics, of the Regional Government of Castile-La Mancha, where he was the Head of the Economic Studies Service at the Directorate-General of Budgets from 2007 to 2016. He was responsible, *inter alia*, for drawing up the limit on non-financial spending and the multiyear budgetary frameworks and the regional budget information in relation to compliance with fiscal rules. Previously, he was the Head of the Economic Affairs Service at the Regional Department of the Environment, and also worked in the field of promoting business innovation.

Amelia Fresneda Pacheco

Analyst of the State and Social Security Area

She is responsible for the analysis and monitoring of Central Government revenue.

Amelia holds a Bachelor's Degree in Mathematics, specialised in Statistics, from the Complutense University of Madrid. She joined the Higher Body for State Statistics in 1998. Since 2016, she has held the position of Head of the Department of National Accounts at the INE, responsible for preparing estimates of annual national accounts by branch of activity. Previously, she was responsible for drawing up the Figures, Population Projections and Demographic Phenomena as Assistant Subdirector of Sociodemographic Statistics at the INE, and for the creation and statistical production of Labour Costs and Salaries of Persons with Disabilities, as departmental head at the Subdirectorate of the Labour Market.

Cristina Clara Ibáñez de Aldecoa Quintana

Analyst

She is responsible for the analysis and monitoring of the budgetary data of the Autonomous Regions.

Cristina holds a Bachelor's Degree in Economic and Business Science from the Complutense University of Madrid. She belongs to the Higher Body of State Comptrollers and Auditors and to the Technical Body of Auditing and Accounting. She has held the positions of National Auditor at the National Audit Office (IGAE), Assistant Subdirector-General of Coordination and Management at the Collections Department of the State Tax Administration Agency (AEAT) and Regional Delegate for Training at the Institute of Fiscal Studies. Her last public position was as Assistant Subdirector-General at the Subdirectorate of State Enterprises and Holdings of the Directorate-General of State Heritage.

Margarita Sánchez García

Analyst

She collaborates in the analysis of the economic-financial situation of Local Governments, and in performing specific programming work for projects undertaken in this field.

Margarita holds a Bachelor's Degree in Mathematics from the Complutense University of Madrid. She began her professional career in the private sector, engaged in the development of optimisation algorithms and the performance of statistical analysis. In 2004, she joined the State Body of Qualified Statisticians and then joined the Higher Body of State Statisticians in 2007. Since then, she has held different positions in the Subdirectorate-General of Price Statistics and Family Budgets and in the Department of National Accounts at the INE. She has also worked as an associate professor in the Department of Statistics and Operating Research of the Faculty of Economic and Business Science at the Complutense University of Madrid.

Luis de Andrés Ramos

Analyst

He is responsible for the operation of the economic-financial database of Local Governments at the Budget Analysis Division and for the integration of this information in the tables required for the analysis of the entities selected in the reports.

Luis holds a Bachelor's Degree in Mathematics, specialised in Statistics, from the Complutense University of Madrid. In 2001, he joined the State Body of Qualified Statisticians and then joined the Higher Body of State Statisticians in 2005. Before joining AIReF in 2022, he worked at the General Secretariat of Regional and Local Financing from

2015 in charge of the capture, treatment and analysis of budgetary data of local authorities and of the management of the Local Government Financing Fund. Previously, he had held different positions at the INE in the field of statistics in the services sector and social statistics. He also works as an Associate Professor of Statistics at the Autonomous University of Madrid.

Rosa Álvarez Muro

Analyst

She collaborates in the analysis of the economic-financial situation of Local Governments, and in performing specific work in gathering information and studying applicable regulations.

Rosa holds a Bachelor's Degree in Law from the University of Zaragoza. She belongs to the Higher Body of State Comptrollers and Auditors of the Social Security Administration. She has held the position of Assistant Subdirector-General of Financial Control and Auditing at the Comptroller-General Office of the Social Security, where she has held different positions in the field of controlling spending and public audits. At the Regional Government of Madrid, she firstly held the position of Delegate Head Comptroller, was subsequently the Subdirector-General of Coordination and acted as a technical adviser in different positions related to budgetary execution and monitoring.

Juan Francisco Martín Martín

Analyst

He performs programming work of applications in the integration of budgetary data for the analysis of Autonomous Regions, and updates specific models for the projections of their main expenditure. He also collaborates in the analysis of regional indebtedness.

Juan Francisco holds a Bachelor's Degree in Economic Science, in the branch of Market Research and Techniques, from the University of Valladolid and holds a Diploma in Statistics from the University of Salamanca. In 2008, he joined the State Body of Qualified Statisticians by competitive exam and then joined the Higher Body of State Statisticians in 2016. He has held different positions at the National Statistics Institute and, from 2014 to 2021, at the Directorate-General of Economic Policy and at the Directorate-General of Macroeconomic Analysis of the Ministry of Economic Affairs, carrying out analyses of the foreign sector and preparing the change of the legal basis of Unit Value Indices (UVI).

Luis Temes Castrillón

Analyst

He collaborates in the analysis of the economic-financial situations of Local Governments, and performs specific programming work on projects undertaken in this field.

Luis holds a Bachelor's Degree in Mathematics from the Complutense University of Madrid, and joined the Higher Body of State Statisticians in 2007. Between 2008 and 2015, he worked at the National Statistics Institute in different areas of the National Accounts of Spain and for the European Commission (Eurostat) as a National Expert, specialised in the quality control of public finance statistics. He subsequently worked at the Ministry of Labour, Migration and Social Security, coordinating the area of socio-labour analysis and from 2019 to 2021 was Advisor on Public Finance Statistics at the International Monetary Fund for the Pacific Financial Technical Assistance Centre (PFTAC), headquartered in Fiji.

Rubén Ruiz Campos

Analyst

He is responsible for the analysis and monitoring of Social Security revenue and expenditure.

Rubén holds a Bachelor's Degree in Actuary and Financial Sciences, a Bachelor's Degree in Economics and a Bachelor's Degree in Business Administration from the University of Malaga. He is also a Bachelor in European Management from Strasbourg Business School. He passed the entrance exams to join the Higher Body of Social Security Actuaries, Statisticians and Economists in 2018. Previously, he worked on the preparation of economic reports and budgetary analysis at the General Treasury of the Social Security and, before that, as a Lecturer in Economics at the Faculty of Economic and Business Science at the Higher Technical School of Computer Engineering and at the School of Industrial Engineers of the University of Malaga. His research activity has focused on the areas of macroeconomic and predictive analysis.

José Antonio Rodrigo Rodrigo

Head of Service

He is responsible for the analysis and monitoring of Central Government revenue.

José Antonio holds a Bachelor's Degree in Economic and Business Science in 1995 from the Autonomous University of Madrid and a Bachelor's Degree in Law from the same university in 2012. He joined the Technical Body of Finance in 1999 and the Technical Body of Auditing and Accounting in 2004. He has worked for the AEAT, firstly at the Special Delegation of Catalonia, where he performed functions in the Collections Department

and then, in 2006, he joined the Tax and Statistical Studies Service as a Tax Revenue Analyst.

José Graciano Arribas Fernández

Head of Service

He develops computer systems for the analysis of the economic-financial information of Local Governments. He is also in charge of the development and update of the Debt Monitor of the Autonomous Regions and Local Governments displayed on the AIReF website.

José holds a PhD in Science from the Autonomous University of Madrid. He belongs to the Management Body of State Systems and Computing. Before becoming a public servant, he worked for different private companies in the development and maintenance of computer applications geared towards the financial sector, before which he primarily developed his career at the General Secretariat of Regional and Local Financing, collaborating in the development and maintenance of applications designed to capture and manage Local Government data.

María José Herrera Fuentes

Head of Service

She supports the Budget Analysis Division in the analysis and monitoring of the budgetary data of the Autonomous Regions through the registration, standardisation and processing of the information received.

María José holds a University Diploma in Labour Relations from the Social School of Madrid. She belongs to the Management Body of the Social Security Administration and to the Employment Management Body of INEM. From 2006 to 2017, she worked at the General Secretariat of Regional and Local Financing in the preparation and monitoring of budgetary execution statistics of the Autonomous Regions and in the analysis of other regional economic-financial information, particularly in the field of expenditure. Previously, she had worked at the General Intervention Board of the State Administration (National Accounts of the Autonomous Regions) and at the General Treasury of the Social Security (Collection via voluntary and enforcement channels).

Sonia María Soria Andrés

Head of Service

She supports the Budget Analysis Division in the analysis and monitoring of the budgetary data of the Autonomous Regions through the registration, standardisation and processing of the information received.

Sonia holds a Bachelor's Degree in Economic and Business Science from the University of Valladolid. She belongs to the Technical Body of Auditing and Accounting and the Technical Body of Finance. She has worked at the General Intervention Board of the State Administration, primarily participating in the coordination and preparation of the economic accounts under the criteria of ESA 2010 to calculate the public deficit, and in the functional classification of the public expenditure of the Autonomous Regions in accordance with the Classification of the Functions of Government (COFOG).

Ana Santos Rodríguez

Head of Service

She is responsible for the analysis and monitoring of Central Government budgetary affairs.

Ana holds a Bachelor's Degree in Economic and Business Science from the University of Valladolid. She joined the Body of State Qualified Commercial Technicians in 2015. Previously, she held various positions as a financial consultant in the private sector. Since she joined the Central State Administration, she has held the position of sector analyst in the General Secretariat of Sector Analysis at the Directorate-General of Economic Policy of the Ministry of Economic Affairs. Subsequently, but prior to joining AIReF, she held the position of Budgetary Analyst at the General Secretariat of Analysis and Economic Programming of the Directorate-General of Budgets at the Ministry of Finance.

Fuensanta Parejo Pablos

Head of Service

She supports the Budget Analysis Division in preparing the forecast revenue of the Autonomous Regions and Local Governments deriving from the financing system and in the analysis of annual financial flows between the State and the Autonomous Regions and Local Governments stemming from this system.

Fuensanta holds a Bachelor's Degree in Economic and Business Science from the Complutense University of Madrid. She belongs to the Technical Body of Auditing and Accounting and to the Technical Body of the Treasury. She has worked at the General Intervention Board of the State Administration (Subdirectorato-General of Analysis and Economic Accounts of the private sector and at the Delegated Comptroller's Office of the Ministry of the Presidency) and, as from 2007, at the General Secretariat of Regional and Local Financing in the application and management of the financing system of the Autonomous Regions under the common regime.

María Asunción Padín

Secretary

She performs secretarial functions for the Director of the Budget Analysis Division and provides administrative support to all the members of this division. Her main duties include the management and organisation of files, both physical and computer files; preparing meetings, publications and documentation; receiving visitors and attention to protocol, receiving and managing phone calls; the preparation for meetings and trips, accreditation of expenses, etc. She also provides administrative support as a secretary to the members of the President's Office.

María holds a Higher Technical Diploma in Administration and Finance. She has worked for the Central State Administration since 1989 and for the Regional Government of Madrid since 1999. She also worked as a secretary at the Teacher Support Centre in Coslada, at the Subdirectorato-General for Teacher Training of the Department of Education of the Region of Madrid, as a secretary at the Subdirectorato-General of the Legal System, the Provision and Registration of Personnel, and then became Head Secretary at the Directorate-General of Budgets and Human Resources of the Department of the Treasury of the Regional Government of Madrid. More recently, she has worked as the assistant to the Head Secretary of the President of AIR^eF.

ECONOMIC ANALYSIS DIVISION

Esther Gordo Mora

Director of the Economic Analysis Division

Esther Gordo was appointed Director of the Economic Analysis Division by the Council of Ministers on March 10th, 2020, upon a proposal from the President of AIR^eF, Cristina Herrero.

Esther holds a Bachelor's Degree in Economic Science from the Complutense University of Madrid. She began her professional career in 1990 as an economist at the Directorate-General of Economics and Statistics of the Bank of Spain, analysing the situation of the Spanish economy, and was subsequently appointed Head of the Euro Area Division at the bank. In March 2020, she joined the team at AIR^eF. Over the course of these years, she has specialised in analysing the economic situation of Spain and of the Euro area, and has represented the Bank of Spain and AIR^eF on various working groups at the European Central Bank, the OECD and the European Commission. She has published articles on public finances, the framework of European fiscal governance and the globalisation of commercial relations.

Leandro Navarro Pablo

Deputy Director of Macroeconomic Forecasts Area

He is responsible for the analysis, modelling and monitoring of the Spanish macroeconomic situation at a national and regional level, along with the forecasts of the medium- and long-term macroeconomic outlook and AIR^eF's population projections.

Leandro holds a Bachelor's Degree in Economic Science from the Autonomous University of Madrid in 1999, and studied a postgraduate course in the analysis of economic policies (Advanced Studies Program in International Economic Policy Research, Kiel Institute for the World Economy). He joined the Higher Body of State Statisticians in 2006. Between 2009 and 2018, he was the Department Coordinator and Advisory Member of the Subdirectorato-General for Financing and Management of Public Debt at the Directorate-General of the Treasury and Financial Policy. Between 2003 and 2009, he was the Programme Director and Technical Advisor at the Subdirectorato-General of National Accounts of the National Statistics Institute.

Lucía Rodríguez Muñoz

Deputy Director of Public Indebtedness

She is responsible for the analysis and monitoring of public indebtedness, the evolution of the sustainability of public finances and the European fiscal supervision framework.

Lucía holds a Bachelor's Degree in Law and Business Administration and Management from Pontificia Comillas University. She joined the Higher Body of State Commercial Technicians and Economists in 2008. She has held the position of Assistant Subdirector-General of Macroeconomic Analysis and International Coordination at the Ministry of Economic Affairs. She has held the position of National Expert at the Fiscal Policy Unit of the Directorate-General for Economic and Financial Affairs of the European Commission, where she monitored the Excessive Deficit Procedure for Spain and contributed to the development of the European fiscal supervision framework.

José Miguel Ramos Carrasco

Member of the Public Indebtedness Area

He prepares forecasts on the Spanish economy, analyses and monitors indebtedness and evaluates risks to the sustainability of the public finances.

José Miguel holds a Bachelor's Degree in Economic and Business Science from the Complutense University of Madrid, developing his professional career at the Subdirectorato-General of National Accounts at the National Statistics Institute (1996-2009), at the Subdirectorato-General of Macroeconomic Analysis and International Coordination (2009-2014), and from 2014 until he joined AIReF in 2017 at the Subdirectorato-General of the Management and Financing of Public Debt of the Ministry of Economic Affairs and Competitiveness.

Elena Morales Olabarría

Member of Macroeconomic Forecasts Area

She develops models destined to estimate forecasts for the Spanish economy and analyse the macroeconomic impact of economic policy measures.

Elena holds a Bachelor's Degree in Economic Science and Law from the Carlos III University of Madrid and a Master's Degree in Applied Statistics and Public Sector Statistics from the University of Alcalá de Henares. She joined the Higher Body of State Statisticians in 2007. From 2013 until she joined AIReF in 2018, she was an Advisory Member and Assistant Subdirector-General at the Directorate-General of Macroeconomic Analysis of the Ministry of Economic Affairs, performing the functions of the analysis and quantification of the macroeconomic impact of economic policy measures, developing econometric models to forecast the main macroeconomic variables and responsible for estimating the potential GDP. Between 2007 and 2013, she held different positions at the Subdirectorate-General of National Accounts at the National Statistics Institute.

Aroa Ballesteros Cortijo

Analyst of Macroeconomic Forecasts Area

She draws up projections of the integrated and detailed system of National Accounts based on the projection of the macroeconomic outlook for its interaction with the fiscal outlook, studies alternative forecasting models, including machine learning models, monitors the projections of international bodies, and makes ex post evaluations of the forecasts made by both AIReF and the Spanish Government.

Aroa holds a Bachelor's Degree in Mathematics from the Autonomous University of Madrid (UAM) and a Master's Degree in Applied Public Sector Statistics from the International Financial Training Centre (CIFF). In 2002, she joined the National Statistics Institute (INE) under an employment contract at the Subdirectorate of National Accounts and, in 2005, joined the Higher Body for State Statistics as a career civil servant. She worked at the Subdirectorate of Labour Market National Accounts at the INE until 2014, and subsequently at the Subdirectorate-General of Regional and Local Financing (SGFAL) of the Ministry of Finance until joining AIReF four years later.

Silvia Rama García

Analyst of regional forecasts and demographics

She designs algorithms, methodologies and tools that enable the analysis and forecasting of the performance of national macroeconomic aggregates and of the different Autonomous Regions, along with demographic phenomena.

Silvia holds a Bachelor's Degree in Economics from the Carlos III University of Madrid. She joined the Higher Body of State Statisticians in 2009. Before she joined AIReF, she worked as departmental head and Assistant Subdirector-General of the Directorate-General of Macroeconomic Analysis at the Ministry of Economic Affairs (2014-2020), developing econometric models and applications for the analysis and forecasting of the main macroeconomic variables and, before that, undertaking different tasks at the National Statistics Institute, mainly for the Support Unit to the Directorate-General of Methodology, Quality and Information and Telecommunications Techniques.

María Izquierdo Valverde

Analyst

She performs economic analyses based on microdata, mainly in regard to the job market.

María holds a Bachelor's Degree in Mathematics from the University of Santiago de Compostela and a Master's Degree in Applied Statistics and Public Sector Statistics from the University of Alcalá de Henares. She joined the Higher Body of State Statisticians in 2005. She developed her professional career until 2018 at the National Statistics Institute, where she held several positions related to the quantification and analysis of consumer and tourism spending. In 2019, she joined AIReF, where she worked on the evaluation of public policies, first as an employment policy analyst and then as Subdirector of Technical Analysis, coordinating projects from a methodological perspective. In 2023, she joined the Economic Analysis Division as an analyst.

Andrés Martínez González

Analyst

His work at AIReF focuses on monitoring fiscal policy and the impact of climate change on economic activity.

Andrés holds a Bachelor's Degree in Economics from the University of León and a Master's Degree in Macroeconomic Policy & Financial Markets from Barcelona School of Economics. He joined the Higher Body of State Commercial Technicians and Economists by competitive exam in 2017. Before joining AIReF, he worked as an economic analyst at the Directorate-General of Macroeconomic Analysis of the Ministry of Economic Affairs, developing econometric models to forecast the main macro variables. He also represented Spain on the European Commission's Output Gap Working Group.

Carlos Herrero García

Head of Service

He monitors the economic situation, in particular the job market, prepares forecasts for the Spanish economy and analyses the macroeconomic impact of economic policy measures.

Carlos holds a Master's Degree in Economic Analysis from the University of Alcalá de Henares and the Complutense University of Madrid. He holds a Bachelor's Degree in Economics from the University of Salamanca. He joined the Body of State Qualified Commercial Technicians in 2009. He has developed his professional career at the Ministries of Economic Affairs (2009–2014 and 2020–2022), of Finance (2014–2016), at the State Tax Administration Agency (2016) and at the Economic Office of the President of the Government (2017–2018) in the fields of the evaluation of the macroeconomic impact of economic policies and the analysis of fiscal policy and the labour market.

José Antonio Cuenca Morales

Analyst (Bank of Spain)

His work at AIReF focuses on the preparation of models and tools to obtain macroeconomic forecasts and the analysis of the Spanish economy.

José Antonio holds a Bachelor's Degree in Economic Science from the University of Alcalá de Henares. He has developed his professional career at the Directorate-General of Economic Affairs and Statistics of the Bank of Spain, where he specialised in the analysis of the economic situation of the EMU and its main Member States.

Celina Alonso Fernández

Secretary

She performs administrative support work for the Evaluation Unit of the President's Office, undertaking secretarial tasks and as an administrative assistant, including the management, registration and filing of documentation, phone calls, managing agendas and the coordination of meetings, trips, the processing of texts and spreadsheets.

Celina has been a Central State Administration civil servant since 1985, performing her functions as a secretary at the State Secretariat for Economic Affairs, at the Standing Advisory Board of the State Secretariat for Economic Affairs, Energy and SMEs, at the Directorate-General of Sector Affairs and the Directorate of International Finance and, from 2005 to August 2020, at the General Secretariat of Regional and Local Financing of the Ministry of Finance.

LEGAL AFFAIRS DIVISION

Diego Pérez Martínez

Director of the Legal Affairs Division

Diego Pérez has run the Legal Affairs Division since April 25th, 2015, after his appointment by the Council of Ministers upon a proposal from the previous President of AIReF, José Luis Escrivá.

Diego holds a Bachelor's Degree in Law and Corporate Legal Advice from Pontificia de Comillas University (ICADE), and in Political Science and Sociology from the National University of Distance Education (UNED). He has been a State Attorney since 2001. He was the Chief State Attorney in Zamora, the Coordinator State Attorney at the Courts of Judicial Review in Madrid and a State Attorney at the Criminal, Civil and Judicial Review Courts in Madrid, along with State Attorney at the Ministry of Public Works and legal advisor to several public trading companies, such as INECO, SENASA and CLASA.

Patricia Flores Cerdán

Manager

She provides support work to the Director of the Legal Affairs Division in all areas under its jurisdiction and is also responsible for the financial, budgetary and accounting management of the institution. She is also the Data Protection Officer at AIReF.

Patricia holds a Bachelor's Degree in Law from the Complutense University of Madrid and is a Graduate of the General Management Programme at IESE Business School. In 1997, she joined the Higher Body of Specialist Technicians of the Region of Madrid, where she worked in the fields of consumer protection, rural development and employment. She has also held the positions of Director-General of Health Accreditation, Evaluation and Inspection of the Regional Government of Madrid, Director-General of Primary Care of the Regional Government of Madrid and Regional Councillor of Healthcare of Madrid – Manager of the Madrid Health Service.

Israel Arroyo Martínez

Head of Data Management

He carries out planning, definition and design work on the protocols for the management of administrative data for the purpose of facilitating access to, their integration and automation in the institution's analytical models and, in particular, for the analysis and construction of econometric models based on microdata. He defines the standards for the process of collecting administrative data and for their integration in the analysis thereof, and promotes the use of data from administrative records within the framework of the Opinion on an Access Strategy to the Administrative Data of AIReF.

Israel holds a Bachelor's Degree in Business Administration and Management and in Sociology, and a Diploma in Advanced Studies in Public Economics. He belongs to the Higher Body of Actuaries, Statisticians and Economists and has been the State Secretary for Social Security and Pensions. Previously, he was the Subdirector-General for Indebtedness at AIReF and, before that, a Social Security Fund Analyst at the same institution. He has also been the Subdirector-General of Budgets, Economic Studies and Statistics and Subdirector of the Organisation of Payments and Management of the Reserve Fund of the General Treasury of the Social Security, and prior to that the Head of the Department of Economic Studies and Analysis of the Economic Situation at the same institution.

Joaquín Martín Sánchez

Head of Service

He is responsible for administrative contracts. He is in charge of the processing of administrative procurement dossiers, the drafting of particular administrative terms and conditions, the processing of economic management and public accounting dossiers, along with the preparation of the draft revenue and expenditure budget of AIReF and the management of revenue.

Joaquín holds a Diploma in Basic General Education. In 1990, he joined the Central State Administration, working firstly at the Ministry of Agriculture and then at the Ministry of Justice. Since 2002, and after passing the entrance exams in Management, he also worked at the Directorate-General of the Treasury and Financial Policy and at the Directorate of Legal Services of the Social Security Administration.

Sergio Merino Escribano

Head of Service

He is responsible for human resources, performing support functions for Management in managing and developing human resources.

Sergio holds a Bachelor's Degree in Biochemistry from the Complutense University of Madrid. He is a civil servant of the Body of State Management of Civil Administration. He has performed human resources management functions at the Government Delegation in Madrid for integrated and non-integrated services for career and employment contract public servants, and has participated in staff selection processes and in monitoring the working day since 2018. Previously, he worked from 2007 at the Government Delegation in Madrid, handling immigration matters. As from 2014, his work involved the authorisation and management of the payroll. He coordinated the logistics of electoral material in the province of Madrid at the 2019 General Elections.

Sara de la Torre Alonso

Head of Section

She carries out support functions for Management in the processing of procurement dossiers, transparency, and economic management.

Sara holds a Bachelor's Degree in Information Science from the Complutense University of Madrid. She is a civil servant of the Body of State Management of Civil Administration. She performed functions regarding the management of human resources at the General Secretariat of Regional and Local Financing of the Ministry of Finance until she joined AIReF.

Nuria Aldavero Fernández

Head of Section

She carries out support functions for Management in managing the AIReF internship programme, and in the processing of administrative procurement dossiers and economic management.

In 1991, Nuria joined the Auxiliary Administrative Body by competitive exam, and in 2008, joined the General Administrative Body of the State Administration as a career civil servant. She began working for the Directorate-General of the Police in 1991 in processing staff recruitment dossiers at the Subdirectorate General of Personnel and from 1994 at the Promotion Centre. She also performed functions at the Secretariat of Studies at the Training and Advancement Division. From 2003, she worked at the Ministry for the Ecological Transition and Demographic Challenge, carrying out administrative procurement tasks, the management of training payments and Fulbright internship management, and from 2015, in the Department of Authorisations and Remuneration, participating in the preparation of the payroll for civil servants at central, outlying and section services abroad.

Pilar Rosado Pastor

Secretary

She performs secretarial work for the Director of the Legal Affairs Division, preparing documents for meetings, organising his agenda, arranging appointments and meetings, phone calls, receiving visitors and assistance in staff management. She supports Management in administrative tasks: inventory, functioning and maintenance of furniture and works at head office, responsible for office material, the Register of Resolutions, the Official Gazette (Geiser), OSG publications, the General Archive, the Register of Invoices Received, Website, Accessibility and Transparency.

In 1979, Pilar joined the General Auxiliary Body of the State Central Administration as a career civil servant by entrance exam. She has been the assistant head of the secretary's office of the Minister for Justice and Minister for Home Affairs, the Office Manager of the Director-General of Legal Services of the Regional Government of Madrid, the Head

Secretary at the Regional Department of Social Affairs and the Coordinator of Secretaries at the General Secretariat of the Regional Government of Madrid, among other positions.

Drivers of State vehicles that provide their services to AIReF:

- **Luis Miguel Tajuelo**
- **José Ramón Martínez**

PUBLIC SPENDING EVALUATION DIVISION

José María Casado

Director of the Public Spending Division

José María Casado was appointed as Director of the Public Spending Division by the Council of Ministers on September 25th, 2021, upon a proposal from the President of AIReF, Cristina Herrero.

José María holds a PhD from the London School of Economics, a Master's Degree in Economics from University College London, a Diploma in Advanced Studies from the University of Zaragoza and a Bachelor's Degree in Economics from the University of Extremadura. He has been a Qualified Economist at the Bank of Spain since 2009, working in the Directorate-General of Economic Affairs, Statistics and Research. He has been responsible for the Evaluation of Public Policies at AIReF and the Assistant Coordinator of the institution's Spending Review Programme. He is a lecturer at the Department of Foundations of Economic Analysis at the University School of Financial Studies and at the University of Zaragoza, a senior economist at the Bank of England, a research associate at FEDEA and an economist on the European Commission research project AGMEMOD in the period 2001-2004. His areas of research interest in which he has published various papers in international journals include the microeconomic evaluation of public policies, inequality, fiscal microsimulation, consumer behaviour and the financial situation of families.

Domingo Pérez Ximénez de Embún

Deputy Director of Institutional Analysis

He coordinates public policy evaluation projects and their institutional dialogue, supervising their design and implementation through to their ultimate findings and proposals.

Domingo holds a PhD in Economics and is a full Professor at the University of Zaragoza in the field of the Foundations of Economic Analysis, where he has taught Microeconomics and the Location of Economic Activity. His research career has focused on the fields of the economics of education, economic geography and regional and urban economics.

He has published the results of his research in various national and international journals. From July 2015 to September 2019, he held the position of Head of Office at the Department of Economic Affairs, Industry and Employment of the Regional Government of Aragon.

Blas Molina González

Head Data and Systems Analyst

He performs the design of infrastructure and systems required to obtain, load, transform and visualise the microdata and information used in evaluation studies. He also develops and maintains the web application to monitor the proposals made in the evaluations.

Blas holds a Bachelor's Degree in Mathematics, specialised in Statistics and Operations Research from the University of Granada and a Master's Degree in the Auditing of Information Systems from INAP. He joined the Higher Body of State Statisticians in 2005. He has undertaken analysis, design and implementation activities for technological projects related to the design and administration of systems infrastructure, electronic mail service and perimeter security systems at the Subdirectorate-General of Computing at the INE. He acquired experience in the collection and processing of data at the Subdirectorate-General for the Collection of Data at the INE, and performed tasks to implement databases, and the analysis and evaluation of public policies at the Directorate-General of European Funds.

Antonio Picón Macías

Evaluation of Health Policies Analyst

He analyses health policy evaluations. He has undertaken the evaluation of Hospital Spending by the National Health System: Pharmacy and Investment in High-Technology Equipment, and the evaluation of hospital and non-hospital pharmaceutical spending by several Autonomous Regions.

Antonio holds a Bachelor's Degree in Economic and Business Science from the University of Seville and a Master's Degree in Public Audits from the Institute of Public Finance Studies of Andalusia and a Master's Degree in Financial Management from ESIC. He is a statutory staff member on leave of absence from the Health Service of Andalusia, in the category of Administrative Technician. Prior to joining AIReF, he was the Director of the Management of the Health Logistics Platform of the Health Service of Andalusia in the province of Huelva between 2010 and 2019, the Assistant Director for Economic Administration and General Services at the Hospital Infanta Elena (HIE) of the Health Service of Andalusia, Head of Section of the Department of Economic Management and Logistics of the HIE of the Health Service of Andalusia and Administrative Technician in the Economic Management Department of the HIE of Huelva.

Nicolás González Pampillón

Quantitative Evaluation Techniques of Public Policies Analyst

He participates in the development and application of quantitative analysis methodologies and tools for evaluation projects, along with the design of information requirements, tools, and techniques to collect data related to the projects.

Nicolás holds a PhD from the University of Barcelona, a Master's Degree in Economics and Finance from CEMFI and a Bachelor's Degree in Economics from the University of Montevideo. He worked as a Research Economist at the What Works Centre for Local Economic Growth (WWG), which is part of the Centre for Economic Performance (CEP) at the London School of Economics, providing advice on the evaluation of the impact of public policies on the British Government and undertaking evaluation projects. He has also worked as a collaborator at the consultancy firm KSNET. In addition, he worked as an analyst at the Ministry of Social Development of Uruguay, and worked as a consultant for the World Bank in the development of patterns for the evaluation of urban revitalisation programmes in Latin America. He is a research associate at the Institute of Economics of Barcelona (IEB) and at CEP. The fields of research interest in which he has been published in international journals include urban economics, development economics and microeconomic evaluation.

Pilar Vega Vicente

Employment Policy Evaluation Analyst

She is an evaluation analyst of employment policies and active employment policies in several Autonomous Regions.

Pilar holds a Bachelor's Degree in Mathematics from the University of Valladolid and in Economics from UNED, along with a Master's Degree in Applied Statistics and Public Sector Statistics from the University of Alcalá de Henares. From 2015 to 2022, she was the Assistant Subdirector at the Economics Intelligence Unit and at the Subdirectorate of Economic Analysis of the Spanish Markets and Competition Commission (CNMC). Previously, she had worked as a Technical Adviser at the Subdirectorate of Evaluation of Commercial Policy Instruments of the Ministry of Economic Affairs and Programme Director of the Living Conditions Survey at the National Statistics Institute. She is experienced in data analysis, in the preparation of statistics- and econometrics-based reports and in evaluating the impact of public policies.

Héctor Jiménez Portilla

Social Policy Evaluation Analyst

He is a social policy evaluation analyst at AIReF, and also analyses the annual opinion of the Minimum Income Scheme (MIS) and of the different inclusion strategies and policies linked to the MIS.

Héctor holds a Bachelor's Degree in Economics and Law from the Carlos III University of Madrid and a Master's Degree in Economic Research from Cambridge University. Between 2014 and 2016, he worked for the Overseas Development Institute as a development economist for the Ministry of Health of Ethiopia in Addis Ababa. In 2018, he joined the Higher Body of State Commercial Technicians and Economists. In terms of the Spanish public administration, he has worked at the Directorate-General of Macroeconomic Analysis of the Ministry of Economic Affairs and Digital Transformation, at the General Secretariat of Economic Analysis of the Department to Promote Competition at the CNMC and as an Advisory Member of the General Secretariat of Inclusion Objectives and Policies and Social Welfare at the Ministry of Inclusion, Social Security and Migration.

Eduardo de Andrés Martín-Caro

Health and Education Policy Evaluation Analyst

He performs analyses of the evaluation of the health and university and non-university policies of several Autonomous Regions.

Eduardo holds a Bachelor's Degree in Economics and a Master's Degree in International Economics from the Autonomous University of Madrid. He also holds a Master's Degree in International Business Management from the Menéndez Pelayo International University. He has been a State Commercial Technician and Economist since 2018. He has worked at the General Secretariat of the Study and Evaluation of Commercial Policy Instruments at the State Secretariat for Commerce, the Directorate-General of Macroeconomic Analysis of the State Secretariat for Economics and Business Support and the Office of the Minister for Industry, Commerce and Tourism.

Luis Hernández Ruiz

Education Policy Evaluation Analyst

He performs the analysis of the evaluation of education policies, evaluating the field of scholarship, research aid and university policies in various Autonomous Regions.

Luis holds a Bachelor's Degree in Statistical Science and Techniques from the University of Valencia, and a Master's Degree in Applied Statistics and Public Sector Statistics, organised by the International Centre for Financial Training (CIFF) and the University of

Alcalá de Henares, and a Master's Degree in Public Policy Evaluation from the University of Seville. He joined the Higher Body of State Statisticians in 2008. From 2008 to 2015, he developed his work at the National Statistics Institute. In 2015, he joined the Public Policy and Service Quality Evaluation Agency (AEVAL) as Principal Evaluator. He has also been an associate professor in the Department of Statistics at the Carlos III University of Madrid since 2011.

Alberto Masiá Merino

Financial Instrument Evaluation Analyst

He evaluates public policies, specifically the analysis of financial instruments of the Central Government and Autonomous Regions.

Alberto holds a Bachelor's and a Master's Degree in Business Administration and Management (BA & MBA) from ESADE and a CEMS Master's Degree in International Management. He joined the Higher Body of State Commercial Technicians and Economists in 2010. Before joining AIReF in 2022, he was Chief Advisor at the Economic and Commercial Office of the Spanish Embassy in Sweden (2018-2022), Assistant Subdirector-General of the Subdirectorate-General of Financial Promotion of Internationalisation at the Ministry of Industry, Commerce and Tourism (2015-2018) and an adviser at the Subdirectorate-General of Economics and International Financing of the Ministry of Economic Affairs (2012-2015).

María Sánchez López

Head of Project Management, Contracts and Agreements

She manages the portfolio of evaluations of the Public Spending Evaluation Division, along with the drafting of contracts and agreements to be executed.

María holds a Bachelor's Degree in Mathematics from the Autonomous University of Madrid and a Master's Degree in the Methodology of Research in Social Science from the London School of Economics and Political Science. In 2020, she joined the Higher Body of State Civil Administrators (CSACE). She worked in the field of public procurement at the Ministry of Justice, and was Technical Advisor and Head of the Procurement Department, holding the position of Secretary of the Procurement Board at the Ministry of Justice.

Eva Teresa Robledo Muñoz

Techniques of Qualitative Evaluation of Public Policies Analyst

She participates in the development and application of qualitative analysis methodologies and tools of evaluation projects, and in the design and implementation of information gathering techniques.

Eva holds a Master's Degree in Sociology from the Complutense University of Madrid, and a Master's Degree in Applied Statistics and Robust Methods from UNED and Postgraduate Studies in Business Intelligence from the Open University of Catalonia. She is a specialist in the design of social research with qualitative methodology and in discussion groups on projects to detect the needs of different population groups. In the field of medicine and health, she is experienced in the application of mixed design methodologies that apply qualitative techniques, and syntheses and bibliographical revisions, along with quantitative analyses.

Celia Muñoz Fernández

Health Policy Evaluation Analyst

She is a health policy and administrative mutualism evaluation analyst.

Celia holds a Bachelor's Degree in Economics from the Carlos III University of Madrid, a Master's Degree in Healthcare and Market Access Evaluation from the Carlos III University of Madrid and a Master's Degree in Socio-Healthcare Research from the University of Castile-La Mancha. She has developed her professional career in the field of health economics and the economic evaluation of clinical practice, technologies and health policies. Between 2013 and 2016, she was a research associate at the Centre de Recerca en Economia i Salut of Pompeu Fabra University (CRES-UPF) and collaborated with various research groups at the Carlos III University of Madrid and the University of Zaragoza. Since 2016, she has worked as a health economist at the Evidence-Based Decisions Unit of the Health Science Institute of Aragon (IACS), an agency that forms part of the Spanish Network of Evaluation of Health Technologies and Services of the National Health System.

Fernando García Martínez

Financial Instrument Evaluation Analyst

He performs evaluations of public policies, specifically the analysis of Central Government and Autonomous Region financial instruments.

Fernando holds a PhD in Economic and Business Science. He is a Tenured Professor at the Complutense University of Madrid in the field of Financial Economics and Accounting, on a leave of absence since 2014 to begin working as an Expert in Financial Regulation at the Bank of Spain. He has provided services in different banking departments, and has also represented it at the European Banking Authority (EBA), the European Central Bank (ECB) and the Bank for International Settlements (BIS). Previously, he worked in the private sector, first in financial departments and then as the Director of the journal *Técnica Contable*, and as a consultant for public and private entities, both Spanish and international.

María Jesús Burgos Prieto

Evaluation Technician (Head of Service)

She designs data collection tools and techniques and performs fiscal and social provision microsimulations to evaluate public policies.

María Jesús holds a Bachelor's Degree in Mathematics, specialised in Statistics, from the Complutense University of Madrid. She belongs to the State Body of Qualified Statisticians. She has worked at the Subdirectorate-General of Computing at the National Statistics Institute and as a Research Analyst at the Institute of Fiscal Studies, developing microsimulation tools for the main Spanish taxes.

Gema Villacián Vicedo

Evaluation Technician (Head of Service)

She provides support to the Public Spending Evaluation Division relating to the processing and analysis of data in the field of the evaluation of public policies.

Gema holds a Bachelor's Degree in Statistical Science and Techniques and a Diploma in Statistics from the Complutense University of Madrid. She joined the State Body of Qualified Statisticians in 2017, the year in which she joined the Department of Methodology and Development of Statistical Production at the National Statistics Institute. In addition, she acquired extensive experience in her previous work at private companies in data analysis in different business sectors: retail, editorial and telecommunications.

Marina Navarro Martínez

Secretary

She performs secretarial office work for the Public Spending Evaluation Division, including the management and coordination of agendas, correspondence and phone calls, the coordination of meetings, the organisation of trips and the management and processing of different support documents for the management team.

Marina holds a Bachelor's Degree in Primary Education and a three-year Master's Programme in Waldorf Education. She began her career as a civil servant in 1990 as part of the General Administrative Body of the State Administration. She worked at the Subdirectorate-General of State Enterprises and Holdings from 2019, at the Tobacco Market Commission in its Economic-Financial and General Affairs Department and at the Wholesale Market from the year 2000 and previously at the Regional Economic-Administrative Court of Madrid in various departments.

[ORGANISATIONAL CHART](#)

[LIST OF JOB POSITIONS \(PDF\) LIST OF JOB POSITIONS \(EXCEL\)](#)

ABOUT AIR^eF STAFF

In general, AIR^eF's staff are career civil servants of the public administrations, although they may also be on an employment contract at national or international bodies with economic, fiscal, budgetary or financial control or analysis functions. AIR^eF does not employ temporary or "trusted" staff.

The AIR^eF team is governed by:

[INTERNAL REGULATIONS](#)

[THE CODE OF CONDUCT AND INSTITUTIONAL INTEGRITY APPLICABLE TO PUBLIC PROCUREMENT](#)

[THE PROTOCOL OF INSTITUTIONAL ACTIVITIES AND EXTERNAL RELATIONS OF AIR^eF STAFF](#)