



Autoridad Independiente  
*de* Responsabilidad Fiscal

# **AIReF Strategic Plan: 2020 - 2026**

**25 September 2020**

# With the Strategic Plan, I fulfil the commitment made before Parliament

Introduction

Aims

Implementation  
and monitoring

It explains the main aims that will guide AIReF's activity during my mandate

It sets out ambitious but feasible aims and lines of action

It will have to be deployed in a manner consistent with the actual situation by means of the annual plans

The monitoring and transparency system will allow ongoing oversight



# The objective of my mandate is to consolidate an institution that is useful to society as a whole

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**Public  
Administrations**

Impartial meeting point, sharing analysis,  
constructive dialogue

**Fiscal debate**

With positive analyses and a critical  
spirit

**Parliament**

Availability to provide objective elements  
that may contribute towards consensus.

**Society**

Bringing the fiscal debate closer to the  
public

# I am presenting the strategy at a highly uncertain time

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## Economic uncertainty

Duration and impact of the  
crisis?

Pressure on public finances

## Institutional uncertainty

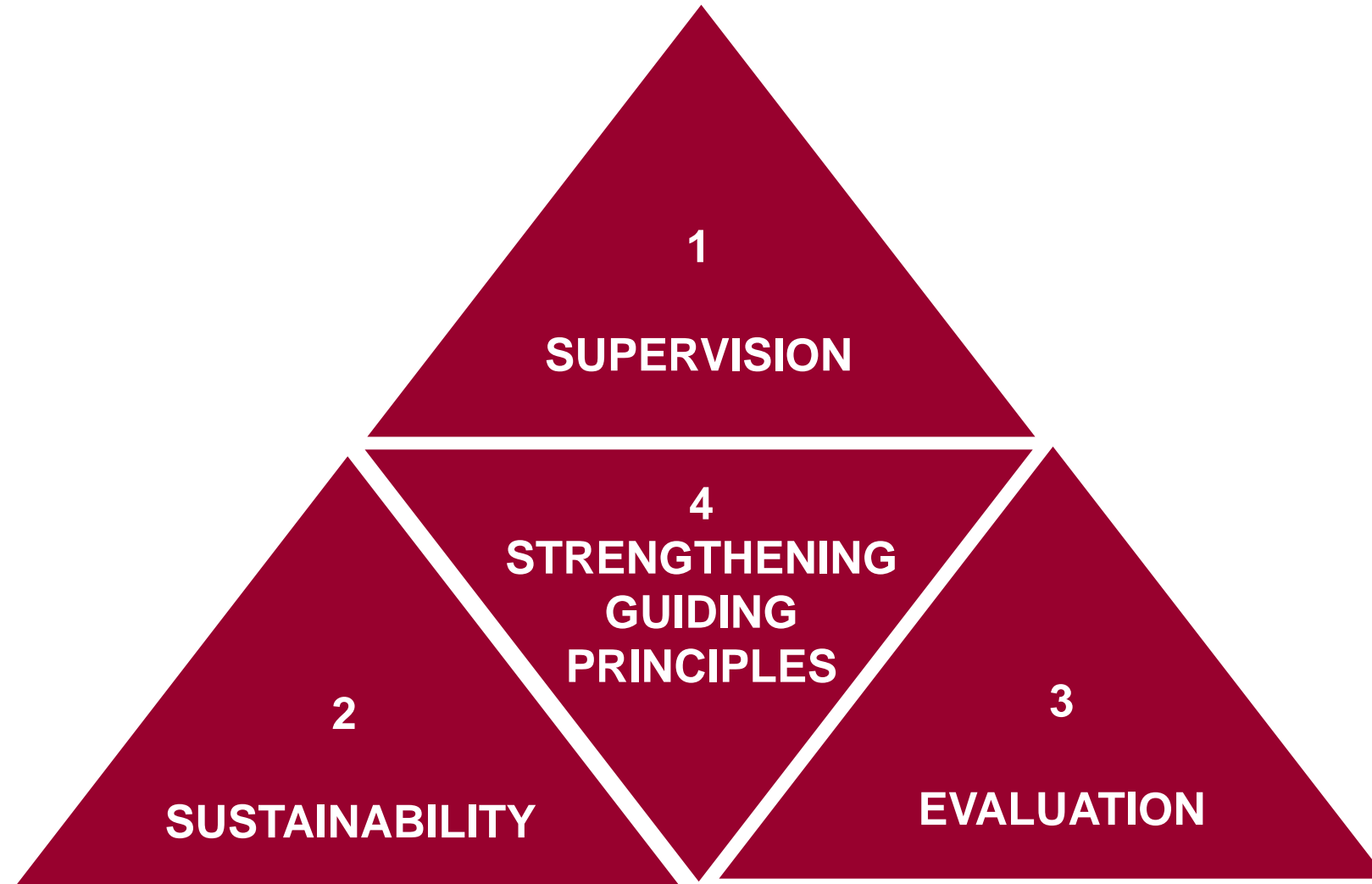
Questions about national and  
European economic policy?

New instruments

New fiscal framework?

Realistic plan with firm commitments that is necessarily open to  
review and adaptation

# The plan is based around four strategic aims



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# In-depth supervision of all administrations

SUPERVISION

## Monitoring the economic and budgetary situation

- With technical solvency: development of tools
- Special attention to economic policy measures

## Compliance with the national and European fiscal framework

- Ensuring its application: good sense
- Contributing to the debate on reforms

## Providing early warning of risks

- Preventive work: unique compared with other institutions
- Indicators and warning systems

Adapted to the economic and institutional situation

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# Ensuring the sustainability of public finances with long-term vision



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**In-depth  
analysis**

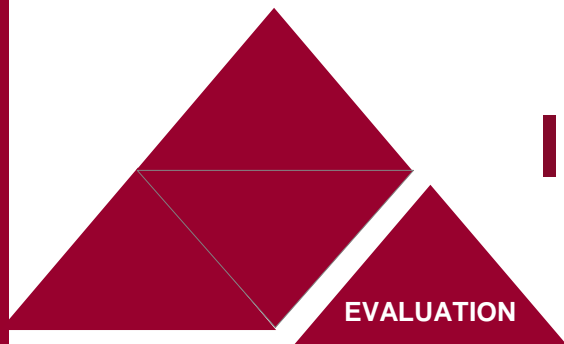
**Expanding the capacity for long-term forecasting:  
demographics, macroeconomics and a wider range of  
budget items.**

**Sustainability analysis  
Incorporation of contingent liabilities**

**Contribution to the  
definition of a  
sustainable fiscal  
strategy**

**Analysis of strategies for reaching debt levels.  
Empirical studies on the fiscal impact of measures**

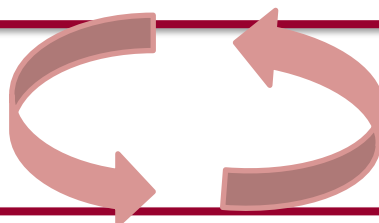
# I want to make public policy evaluation a core activity of AIReF. Why?



Improved public policy design and sustainability of public finances



Efficiency, effectiveness and equity  
Sustainable growth



Data-based analysis supports public resource management and accountability



Transparency, institutional quality, improvement in the democratic process

**Synergies between the current supervision and evaluation functions**

# The experience gained and the uniqueness of AIReF puts us in a good position to make evaluations

**Independent**

**Based  
on evidence and with  
realistic proposals**

**Technical  
solvency**

**Influence on administrations: legal basis and reputation earned**

**Legal authorisation to require information to be provided**

**Data management capability: anonymised individual data, cross-checks**

**Ability to set up multidisciplinary teams**

**Combination of methodologies: quantitative and qualitative**

**Evaluation versatility: *ex ante* (MLI), *ex post* and procedural**

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# What do I foresee in the Strategic Plan?

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**Making it a permanent  
function**

It would allow AIReF to have the appropriate structure and resources and to undertake evaluations not only at the request of public administrations, but also on its own initiative.

**Special attention to  
implementation**

Design of a new and public monitoring system  
Mechanisms for collaboration with  
administrations

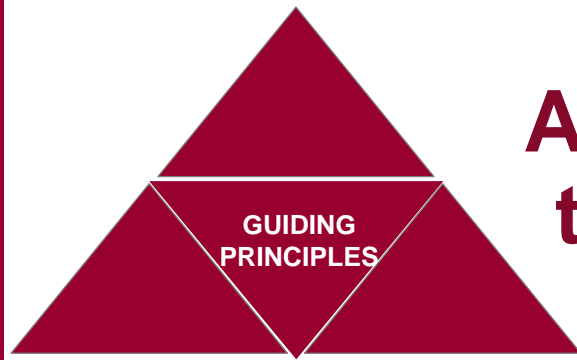
**Promoting the  
evaluation culture**

Integration into the budgetary process,  
dissemination of the evaluation culture

**In short, actions to make it useful**



# And strengthening the guiding principles that direct AIReF's activity and make us unique



## INDEPENDENCE

AIReF's main asset. The legal basis is not enough. Management committed to this principle and to strengthening functional autonomy

## TRANSPARENCY

Maintaining high standards (publication of products and making them accessible). And promoting, within the current uncertainty, greater predictability of actions and publications

## ACCOUNTABILITY

Availability to appear before Parliament beyond that provided for by law. Designing external evaluation mechanisms on its own initiative. Self-assessment of macroeconomic and fiscal forecasts.

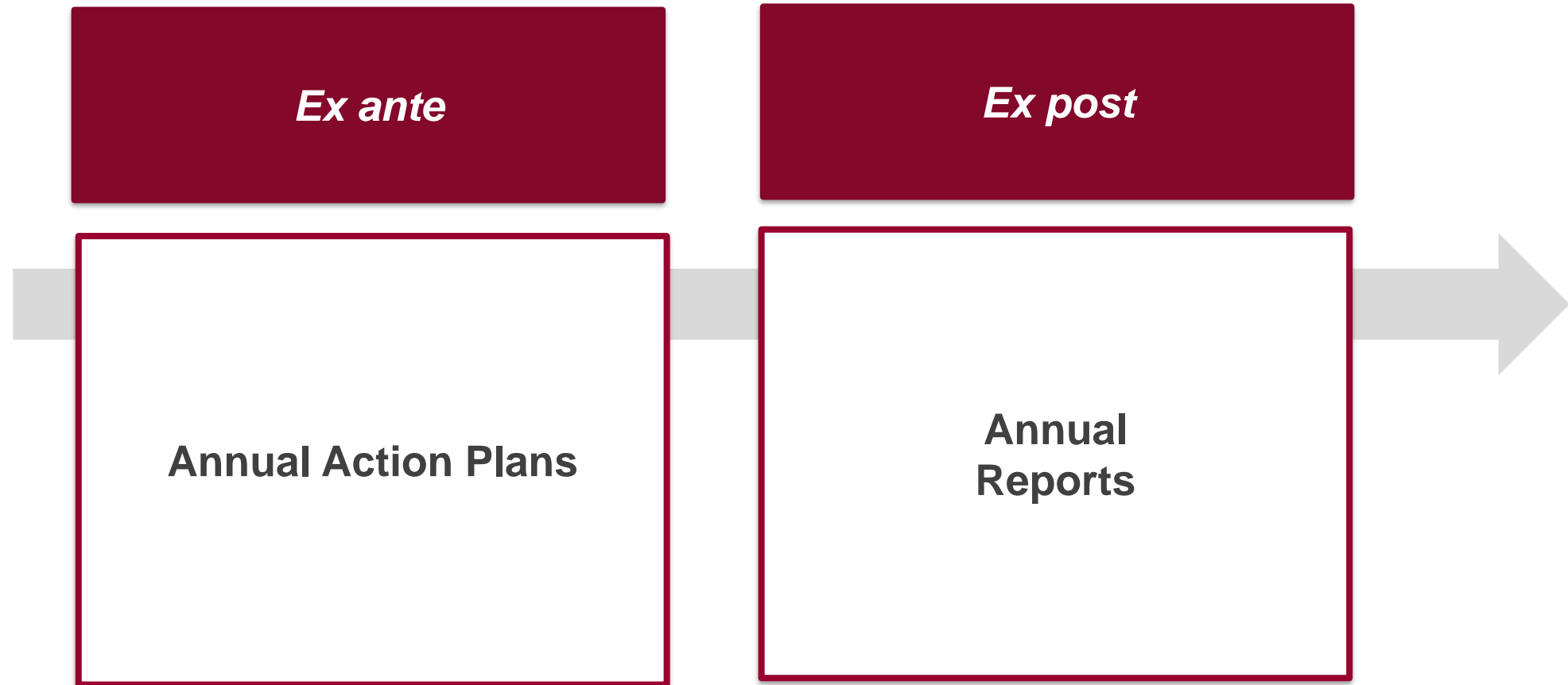
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# Publication of this Plan facilitates the monitoring and reporting of its implementation, which will be supplemented



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